MEMORANDUM OF UNDERSTANDING (MOU)

BETWEEN

VIRGINIA POLYTECHNIC INSTITUTE AND STATE UNIVERSITY
BLACKSBURG, VIRGINIA, USA

AND

UNIVERSITY OF HELSINKI
HELSINKI, FINLAND

Virginia Polytechnic Institute and State University (hereafter referred to as Virginia Tech), represented by its President, and University of Helsinki represented by its Chancellor, have agreed to the following terms:

1. That this MOU is intended to facilitate all exchanges and cooperative initiatives between the universities in the area of instruction, exchange, development, research, and community service.

2. That the parties recognize that implementation of any agreement will depend upon the academic interest and expertise of individual faculty members and upon the availability of financial resources.

3. A variety of cooperative approaches shall be employed, such as:
   - Exchange of undergraduate and graduate students
   - Exchange of faculty members
   - Exchange of research personnel
   - Technical assistance and/or training
   - Exchange of scholarly and pedagogical materials
   - Joint Research
   - Other cooperative efforts set forth in separate Implementing Agreements (IA)

4. That the initial focus of this linkage agreement will be upon student exchange.
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